

B J DUPLEX BOARDS LIMITED

VALUATION REPORT



Prepared By:

CMA Subodh Kumar Sharma

REGISTERED VALUER

1 Executive Summary

The valuation of equity shares of B J Duplex Boards Limited (“BJ” or “the Company”) has been carried out by CMA Subodh Kumar Sharma, a Registered Valuer (Registration No. IBBI/RV/05/2019/11705), registered under Section 247 of the Companies Act, 2013, for the purpose of determining the fair value of equity shares in connection with the proposed preferential allotment to certain resident shareholders.

The equity shares of the Company are listed on the recognized stock exchange; however, it is observed that the trading volume in the equity shares has been low during the relevant period. Accordingly, in terms of **Regulation 164 and Regulation 165** of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 (“SEBI ICDR Regulations”), the equity shares of the Company are considered as “**infrequently traded shares.**”

As per the aforesaid regulations, in case of infrequently traded shares, the pricing of equity shares for preferential allotment shall not be based on the market price, as such price may not reflect the true and fair value due to lack of adequate trading activity and liquidity. Accordingly, the market price of the shares has not been considered as a reliable indicator for determining the fair value of the equity shares of the Company.

In compliance with the applicable provisions of the SEBI ICDR Regulations, the fair value of the equity shares has been determined by applying internationally accepted valuation methodologies. The valuation approach takes into consideration various financial parameters, including but not limited to earnings, book value, return on net worth, and comparable company multiples, along with qualitative factors such as industry outlook, growth prospects, and management assessment.

Based on the above analysis and in accordance with the applicable regulatory framework, the fair value of the equity shares of the Company has been arrived at and forms the basis for determining the issue price for the proposed preferential allotment.

2 Background of B J Duplex Boards Limited

B J Duplex Boards Limited (“the Company”) is a public limited company incorporated under the Companies Act, 1956 and is listed on the stock exchange. The Company is primarily engaged in the business of manufacturing and trading of paper and paper products, including duplex boards and packaging materials.

The Company operates in the paper and packaging industry and caters to various sectors requiring packaging solutions. As per the latest available financial statements, the revenue of the Company is nil. The registered office of the Company is situated in New Delhi, India.



(Source: Management Information)

3 Purpose of Valuation

The purpose of the present valuation is to determine the fair value of equity shares of **B J Duplex Boards Limited** in connection with the proposed **preferential allotment of equity shares** to certain resident shareholders. The valuation is being undertaken to comply with the applicable provisions of the Companies Act, 2013 and the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, and to arrive at a fair issue price for the proposed transaction.

4 Scope of Work

4.1 Scope of Work

- Registered Valuer has been appointed by management of BJ to issue a report to determine the fair value of equity shares of BJ Based on 31st December, 2025 financials.
- We understand that the purpose of the said report is to determine the fair value of equity shares the company, as on cut-off date 31st December, 2025 by a Registered Valuer.

4.1.1 Appointment Date, Valuation Date & Report Date

Management of BJ has appointed CMA Subodh Kumar Sharma (Registered Valuer) on 23rd March, 2026. The analysis of the fair value of equity shares proposed to be issued has been carried out on the valuation date i.e., 31st December, 2025. The valuation report is issued on 08th April, 2026.

5 Information Sources

Our expression on the fair value of equity shares is supported by all procedures that we deem to be relevant. We have obtained sufficient information and relied on the data, facts, information, documents, and explanations as authenticated, and provided to us by the Management. We have relied upon Management Representation Letter dated 08th April, 2026 wherein the management provided the following information to Registered Valuer:

1. A brief note on the background of the Company
2. Audited financial statements of the BJ for the financial year 2025 .
3. Provisional financial statements of the BJ as on 31st December, 2025.



4. Shareholding Pattern as on the valuation date.
5. Discussions with the Management, and other quantitative and qualitative data.

6 Valuation Approach

Valuation is not an exact science and is dependent on various factors such as specific nature of business, economic life cycle in which the industry and company is operating, past financial performance of the business, future growth potential of the business, business model, management of the company, relevance of technology in the business model, liquidity of equity and much more. The results of the valuation exercise may vary significantly depending on the basis used, the specific circumstances and the judgement of the valuer. In respect of going concerns, certain valuation techniques have evolved over time and are commonly in vogue.

The choice of valuation approach depends on the purpose of valuation and various other business specific and industry specific factors. In some cases, a single valuation technique will be appropriate, whereas in others multiple valuation techniques will be appropriate

There are three main generally accepted approaches to valuation:

- (a) Income approach
- (b) Market approach
- (c) Cost approach

A brief explanation of each valuation approach is provided below.

Income Approach

The income approach provides an estimate of the present value of the monetary benefits expected to flow to the owners of the business. It requires the projection of the cash flows that the business is expected to generate. These cash flows are then converted to their present value by means of discounting, using a rate of return that accounts for the time value of money and the appropriate degree of risk in the investment. The value of the business is the sum of the discounted cash flows.

Market Approach

The market approach considers actual arm's-length transactions for which the market value of investments alternative to the subject company can be observed. The value of a company or an ownership interest in the company can be estimated by developing relevant multiples for the comparative companies that relate value to underlying revenue, earnings, or cash flow variable, and then applying these multiples to the comparable underlying revenue, earnings, or cash flow variable for the subject company. The value multiples can be derived from guideline public company and guideline transactions of the publicly traded company or private companies.



Cost (Asset-Based) Approach

The asset-based (net underlying assets) approach is a form of the cost approach. The values of the individual assets (i.e., current, fixed, and intangible) of the business are estimated. The sum of the individual asset values represents the total asset value of the enterprise. The enterprise's liabilities related to working capital are deducted to arrive at an indication of value for the invested capital of the business. Because the cost approach does not always reflect the full value of intangible assets, it is often not appropriate to value an operating business completely on the basis of this approach without giving weight to other valuation methods. Cost approach may be relevant to the value of an operating business that is not sufficiently profitable and whose "breakup" values may be greater than its going concern value.

Valuation Methodology

The valuation methodology to be adopted varies from case to case depending upon different factors affecting valuation. Different methodologies are adopted for the valuation of manufacturing, investment, consultancy and trading companies.

Though there are no thumb rules for valuation, the method to be adopted has to be appropriate to the particular purpose for which valuation is being done as well as the attendant circumstances of each case. For example, a manufacturing company is generally valued on the combination of asset value and the earning potential of the business. An investment company is valued on the basis of the fair value of underlying assets.

However, the value is specific to the point in time and may change with the passage of time. The value is derived in the context of an existing environment that includes economic conditions, state of industry/market and state of business activities of companies being valued etc. as on the appointed date of valuation. The basis of valuation would depend upon the purpose of valuation, the type of business, the future prospects and other attendant circumstances.

Discounted Cash Flow Method (DCF) – Income Approach

The DCF method values the asset by discounting the cash flows expected to be generated by the asset for the explicit forecast period and also the perpetuity value (or terminal value) in the case of assets with an indefinite life. The DCF method is one of the most common methods for valuing various assets such as shares, businesses, real estate projects, debt instruments, etc. This method involves discounting future cash flows expected to be generated by an asset over its life using an appropriate discount rate to arrive at the present value. The important inputs for the DCF method are (a) Cash flows; (b) Discount rate; and (c) Terminal value.



The following are the cash flows which are used for the projections:

(a) Free Cash Flows to Firm (FCFF): FCFF refers to cash flows that are available to all the providers of capital, i.e., equity shareholders, preference shareholders and lenders. Therefore, cash flows required to service lenders and preference shareholders such as interest, dividend, repayment of principal amount and even additional fund-raising are not considered in the calculation of FCFF.

(b) Free Cash Flows to Equity (FCFE): FCFE refers to cash flows available to equity shareholders and therefore, cash flows after interest, dividend to preference shareholders, principal repayment and additional funds raised from lenders/preference shareholders are considered.

Appropriate Discount Rate – The discount Rate is the return expected by a market participant from a particular investment and shall reflect not only the time value of money but also the risk inherent in the asset being valued as well as the risk inherent in achieving the future cash flows. In discounting the FCFF the appropriate discount rate is the weighted average cost of capital, which results in the enterprise value of the Company. Whereas, in the case of FCFE the appropriate discount rate is the cost of equity, which results in the equity value of the Company.

Terminal value – It represents the present value at the end of explicit forecast period of all subsequent cash flows to the end of the life of the asset or into perpetuity if the asset has an indefinite life. There are different methods for estimating the terminal value. The commonly used methods are:

- (a) Gordon (Constant) Growth Model;
- (b) Variable Growth Model;
- (c) Exit Multiple;

Comparable Company Multiple Method (CCM) – Market Approach

This method involves reviewing valuation multiples for companies that are in the same or similar line of business as the company being valued and then applying the relevant valuation multiples to the subject company to determine its value. The theory behind this approach is that valuation measures of similar companies, as manifested through stock market valuations of listed comparable companies, should represent a good proxy for the specific company being valued. Depending on the source of data available and the underlying company being valued, a variety of valuation measures might be used including Enterprise Value (EV) to Sales, EV to EBITDA, Price to Earnings, etc.



Comparable Transaction Multiple Method (CTM) – Market Approach

This method involves reviewing transaction multiples for companies that are in the same or similar line of business as the company being valued and then applying the relevant transaction multiples to the subject company to determine its value. The transaction multiples are determined for the comparable transactions for which financial details are available in the public domain. The theory behind this approach is that valuation measures of similar companies, as manifest through market transactions (i.e., acquisition or equity funding), should represent a good proxy for the specific company being valued. Depending on the source of data available and the underlying company being valued, a variety of valuation measures might be used including Enterprise Value (EV) to Sales, EV to EBITDA, Price to Earnings, etc.

Net Assets Value Method – Cost (Asset-Based) Approach

The net asset value method is an asset-based approach to valuation where the value of the business is based on the difference between the fair market value of the assets and liabilities of the business. This method is a sound method for estimating the value of a non-operating business, such as real estate holding company, or a business that is continuing to generate losses, or which is expected to be liquidated.



7 Valuation Methodology and Rationale Adopted for BJ

Comparable Company Multiple Method or Comparable Transaction Multiple Method

The Comparable Company Multiple and Comparable Transaction Multiple Methods have not been adopted due to the financial profile of **B J Duplex Boards Limited**, which includes negative profitability and absence of revenue. These factors make earnings- and transaction-based multiples unreliable and non-representative, and therefore inappropriate for determining the fair value of the Company.

Discounted Cash Flow Method (DCF) – Income Approach

The Discounted Cash Flow (DCF) method has not been considered appropriate for **B J Duplex Boards Limited** as the Company has absence of revenue and negative profitability in recent years. These factors make it impractical to prepare reliable cash flow projections, which are essential for the DCF approach. Applying DCF under such conditions could lead to arbitrary or misleading valuation results, and therefore, the method has been excluded in favor of approaches better suited to the Company's financial profile.

Net Asset Value Method

The Net Asset Value (NAV) Method has been considered appropriate for **B J Duplex Boards Limited** as the Company has absence of revenue and negative profitability, making income- or market-based methods unreliable. In such circumstances, valuation approaches based on earnings, cash flows, or market multiples may not yield meaningful or representative results. The NAV method, being asset-based in nature, is more appropriate as it reflects the underlying net worth of the Company based on its assets and liabilities as on the valuation date. Accordingly, the NAV approach has been adopted as it is better aligned with the current financial position and operational status of the Company.



8 Valuation of B J Duplex Boards Limited

B J DUPLEX BOARDS LIMITED	
Valuation date: 31st December 2025	
Adjusted Net Asset Value (NAV)	
Particular	Amount in INR Million
ASSETS	
Non-Current Assets	39.61
Current Assets	14.19
Total Assets (A)	53.80
LIABILITIES	
Non-Current Liabilities	34.65
Current Liabilities	26.42
Total Liabilities (B)	61.06
Net Asset Value (A - B) (In Million)	(7.26)
Divided by: Total Number of Equity shares	1,90,28,500
Adjusted NAV per Share (In INR)	(0.38)

9 Conclusion

These valuation conclusions must be read along with accompanying assumptions, caveats, limits and disclaimers mentioned elsewhere in this report. **Based on our study and analytical review procedures, and subject to the limitations expressed within this report, the fair value per equity share of B J Duplex Boards Limited on a going-concern and fully diluted basis, as on 31st December, 2025 is INR (0.38).**

In accordance with the Companies Act, 2013, the Company may issue the equity shares at the face value.



10 Caveats, Limitations, and Disclaimers

- i. While our work has involved an analysis of financial information and accounting records, our engagement does not include an audit in accordance with generally accepted auditing standards of the client existing business records. Accordingly, we assume no responsibility and make no representations with respect to the accuracy or completeness of any information provided by and on behalf of you and the client. Our report is subject to the scope and limitations detailed hereinafter. As such the report is to be read in totality, and not in parts, in conjunction with the relevant documents referred to herein and in the context of the purpose for which it is made.
- ii. The report is prepared from information provided by management of the company and other information received by other publicly sourced documents believed to be true and reliable. Our scope of work includes reasonable verification of arithmetical accuracy of data submitted by management and we have relied upon information provided by the management.
- iii. The valuation of companies and businesses is not a precise science and the conclusions arrived at in many cases will be subjective and dependent on the exercise of individual judgment. Whilst we consider our value to be both reasonable and defensible based on the information available to us, others may place a different value on the company.
- iv. The actual market price achieved may be higher or lower than our estimate of value depending upon the circumstances of the transaction. Accordingly, our valuation conclusion will not necessarily be the price at which any agreement proceeds. The final transaction price is something on which the parties themselves have to agree. We also emphasize that our opinion is not the only factor that should be considered by the parties in agreeing the transaction price.
- v. An analysis of such nature is necessarily based on the prevailing market, financial, economic and other conditions in general and industry trends in particular as in effect on, and the information made available to us as of, the date hereof. Events occurring after the date hereof may affect this report and the assumptions used in preparing it, and we do not assume any obligation to update, revise or reaffirm this report.
- vi. The ultimate analysis will have to be tempered by the exercise of judicious discretion by the RV and judgment taking into account the relevant factors. There will always be several factors, e.g. management capability, present and prospective competition, yield on comparable securities, market sentiment, etc. which may not be apparent from the face of the Balance Sheet but could strongly influence the value.



- vii. In the course of the valuation, we were provided with both written and verbal information. We have however, evaluated the information provided to us by the Company through broad inquiry, analysis and review but have not carried out a due diligence or audit of the information provided for the purpose of this engagement. Our conclusions are based on the assumptions, forecasts and other information given by/on behalf of the Company.
- viii. No inquiry into the Company's claim to the title of assets or property has been made for this valuation. With regard to the Company's claim to the title of assets or property, we have relied solely on representations, whether verbal or otherwise made by the Management to us for this report. We have not verified such representations against any title documents or any agreements evidencing right or interest in or over such assets or property, and have assumed the Company's claim to such rights, title, or interest as
- ix. valid for this report. No information has been given to us about liens or encumbrances against the assets, if any, beyond the loans disclosed in the accounts. Accordingly, no due diligence into any right, title, or interest in property or assets was undertaken and no responsibility is assumed in this respect or in relation to the legal validity of any such claims.
- x. We are independent of the client/company and have no current or expected interest in the Company or its assets. The fee paid for our services in no way influenced the results of our analysis.
- xi. We do not make any representations or warranties expressed or implied, regarding the achievability of forecasts of and other information as provided by the Management. We also do not vouch for the efficacy of the forecast and its achievability as provided to us by the Management.
- xii. Our report is meant for the purpose mentioned above and should not be used for any purpose other than the purpose mentioned therein. The Report should not be copied or reproduced without obtaining our prior written approval for any purpose other than the purpose for which it is prepared. We are not responsible to any other user of the report for any decision of such user based on this report. Any user intending to provide finance/invest in the shares/business of the company and/or the client, its subsidiaries, if any, shall do so after seeking their own professional advice and after carrying out their own due diligence procedures to ensure that they are making an informed decision.



- xiii. We understand that BJ is due to receive amount in funding and that shall result in unlocking value for existing and new shareholders. The funds received are being deployed in operations of the company.
- xiv. We have explained the methodology to the management of BJ, and by receiving the valuation report, BJ fully acknowledges the assumptions, caveats, and limitations. By accepting the report, management of BJ agrees to indemnify Registered Valuer in case of any information provided turning not to be correct, which we believe and relied upon for valuation.

Yours Faithfully,



CMA Subodh Kumar Sharma
(Registered Valuer)
ICMAI M. No. 39657
IBBI Reg No. IBBI/RV/05/2019/11705
Date: 08th April, 2026
Place: Delhi
UDIN: 2639657A1CFPCQ639X